

A G E N D A

JAMES CITY SERVICE AUTHORITY

County Government Center Board Room

January 13, 2004

7:00 P.M.

–
A. ROLL CALL

B. ORGANIZATIONAL MEETING

C. CONSENT CALENDAR

1. Minutes -
 - a. November 25, 2003, Regular Meeting
 - b. October 14, 2003, Work Session
 - c. October 28, 2003, Joint Work Session
 - d. December 16, 2003, Work Session
2. Setting a Public Hearing - Independent Water Systems

D. BOARD REQUESTS AND DIRECTIVES

E. ADJOURNMENT

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MEMORANDUM

DATE: January 13, 2004
TO: The Board of Directors
FROM: Frank M. Morton, III, County Attorney
SUBJECT: Organizational Meeting

The Board should first take action on the election of the Chairman and the Vice Chairman. Following those appointments, I have attached for your consideration a resolution establishing times and dates of your meetings for the year 2004, as well as proposed parliamentary rules to assist in the conducting of your business. These rules are consistent with past years.

Frank M. Morton, III

FMM/gb
orgmtg04.mem

Attachment

RESOLUTION

ORGANIZATIONAL MEETING OF THE BOARD OF DIRECTORS

WHEREAS, the Board of Directors of the James City Service Authority, James City County, Virginia, is desirous of establishing rules for the conducting of its business for the year of 2004.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the James City Service Authority, James City County, Virginia, that the following rules shall apply for the year 2004.

1. Regular meetings of the Board shall be held following the second Board of Supervisors' meetings each month. The meetings shall be held following the 7:00 p.m. Board of Supervisors' meeting. In August and December when there is only one Board of Supervisors' meeting, a Board meeting can be scheduled if needed.
2. The Board shall, for parliamentary purposes, follow Robert's Rules of Order and more specifically those provisions which pertain to the conduct of Business in Boards, Newly Revised, 1981 at p. 404 as follows:
 - a. Members are not required to obtain the floor before making motions or speaking, which they can do while seated.
 - b. Motions need not be seconded.
 - c. There is no limit to the number of times a member can speak to a question, and motions to close or limit debate generally should not be entertained.
 - d. Informal discussion of a subject is permitted while no motion is pending.
 - e. The Chairman can speak in discussion without leaving the chair; and can make motions and votes on all questions.

Chairman, Board of Directors

ATTEST:

Sanford B. Wanner
Secretary to the Board

Adopted by the Board of Directors of the James City Service Authority, James City County, Virginia, this 13th day of January, 2004.

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AT A WORK SESSION OF THE BOARD OF DIRECTORS OF THE JAMES CITY SERVICE AUTHORITY, JAMES CITY COUNTY, VIRGINIA, HELD ON THE 14TH DAY OF OCTOBER, 2003, AT 4:00 P.M. IN THE COUNTY GOVERNMENT CENTER BOARD ROOM, 101 MOUNTS BAY ROAD, JAMES CITY COUNTY, VIRGINIA.

A. ROLL CALL

Michael J. Brown, Chairman
John J. McGlennon, Vice Chairman
Jay T. Harrison, Sr.
James G. Kennedy
Bruce C. Goodson

Sanford B. Wanner, Secretary
Frank M. Morton, III, County Attorney
Larry M. Foster, General Manager

B. BOARD DISCUSSION

1. Riverview Plantation Water System

Mr. Larry Foster, General Manager of the James City Service Authority, provided the Board with an overview of the Riverview Plantation Water System ("Water System"), neighborhood involvement, estimated cost to acquire the Water System, and alternatives to make the Water System more reliable. He also requested guidance from the Board as to whether the Board wants to acquire the Water System and what contribution the Board feels is adequate from the residents.

The Board and staff discussed the timetable of the Department of Environmental Quality Groundwater Withdrawal Permit associated with operating the Water System, financing for the acquisition and operation of the Water System, alternatives to make the Water System more reliable, and residential contributions.

Mr. Brown requested information regarding the anticipated fiscal impact of the acquisition and operation of the Water System, the option for extending the water line from Wexford Hills, the number of undivided lots between Wexford Hills and Riverview Plantation, and adequacy of the Wexford Hills water system.

Mr. Wanner stated that until the permanent fix is made for the Water System, the issues and liabilities associated with the Water System will be on the James City Service Authority.

C. ADJOURNMENT

Mr. Brown adjourned the Board at 5:37 p.m.

Sanford B. Wanner
Secretary to the Board

AT A JOINT WORK SESSION OF THE BOARD OF DIRECTORS OF THE JAMES CITY SERVICE AUTHORITY, AND THE BOARD OF SUPERVISORS, JAMES CITY COUNTY, VIRGINIA, HELD ON THE 28TH DAY OF OCTOBER 2003, AT 4:00 P.M. IN THE COUNTY GOVERNMENT CENTER BOARD ROOM, 101 MOUNTS BAY ROAD, JAMES CITY COUNTY, VIRGINIA.

A. ROLL CALL

Michael J. Brown, Chairman
John J. McGlennon, Vice Chairman
Jay T. Harrison, Sr.
James G. Kennedy
Bruce C. Goodson

Sanford B. Wanner, Secretary
Frank M. Morton, III, County Attorney
Larry M. Foster, General Manager

B. BOARD CONSIDERATION

1. Riverview Plantation Water System

Mr. Larry Foster, General Manager of the James City Service Authority, provided the Board with an overview of the Riverview Plantation Water System and requested the Board of Directors approve the resolution indicating its interest to accept the Riverview Plantation Water System.

The Board and staff discussed the fiscal impact of the Riverview Plantation Water System on the James City Service Authority budget, the water supply alternatives to the existing well facility, the collection of payment for the contribution from the Riverview Plantation residents, and factors in the establishment of a sanitary district.

Mr. Kennedy made a motion to adopt the resolution.

On a roll call, the vote was: AYE: Kennedy, Goodson, McGlennon, Harrison, Brown (5). NAY: (0).

RESOLUTION

RIVERVIEW PLANTATION WATER SYSTEM

WHEREAS, the privately owned Riverview Plantation Water System (system) has been marginally operated for a number of years and in recent weeks has been issued two "Boil Water" notices by the Virginia Department of Health as the result of the identification of E-Coli-Fecal Coliform in the water; and

WHEREAS, the James City Service Authority (JCSA) staff has worked with the residents of the Riverview Plantation toward improvements to the operation and maintenance of the Riverview Water System; and

WHEREAS, the JCSA has estimated a cost of approximately \$1.2 million to upgrade the Riverview Water System to modern standards; and

WHEREAS, the residents of Riverview have agreed to acquire and convey at no costs the water system infrastructure to the JCSA and a majority of the residents have agreed to contribute \$5,000 per home served by the water system to offset the costs of improving the water system; and

WHEREAS, the Board of Directors (Board) of the JCSA at a meeting held October 14, 2003, agreed by consensus to accept and assume responsibility for the water system and establish a fee of \$5,000 per connection for all homeowners served by the water system.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the James City Service Authority, James City County, Virginia, hereby indicate their interest to accept the system at no cost, to make improvements to the system, to establish a connection fee of \$5,000, said fee to be paid in no more than five years from the date to be established.

C. ADJOURN

At 5:15 p.m. Mr. Brown adjourned the Board of Directors.

Sanford B. Wanner
Secretary to the Board

AT A REGULAR MEETING OF THE BOARD OF DIRECTORS OF THE JAMES CITY SERVICE AUTHORITY, JAMES CITY COUNTY, VIRGINIA, HELD ON THE 25TH DAY OF NOVEMBER 2003, AT 7:00 P.M. IN THE COUNTY GOVERNMENT CENTER BOARD ROOM, 101 MOUNTS BAY ROAD, JAMES CITY COUNTY, VIRGINIA.

A. ROLL CALL

Michael J. Brown, Chairman
John J. McGlennon, Vice Chairman
Jay T. Harrison, Sr.
James G. Kennedy
Bruce C. Goodson

Sanford B. Wanner, Secretary
Frank M. Morton, III, County Attorney
Larry M. Foster, General Manager

B. CONSENT CALENDAR

Mr. Harrison made a motion to adopt the item on the Consent Calendar.

The motion passed by a unanimous voice vote.

1. Minutes

- a. August 12, 2003, Regular Meeting
- b. August 14, 2003, Work Session
- c. August 28, 2003, Work Session

C. BOARD DISCUSSION

1. James City Service Authority Investment Policy

Mr. Larry M. Foster, General Manager of the James City Service Authority, presented the James City Service Authority Investment Policy (Policy) and requested the Boards approval of the Policy by adopting the Investment Policy resolution.

Mr. Harrison made a motion to adopt the resolution.

On the roll call vote, the vote was: AYE: Harrison, McGlennon, Goodson, Kennedy, Brown (5).
NAY: (0).

RESOLUTION

JAMES CITY SERVICE AUTHORITY INVESTMENT POLICY

WHEREAS, the Board of Directors desires to safeguard the James City Service Authority funds within the terms defined by the Code of Virginia; and

WHEREAS, the Board of Directors of the James City Service Authority, James City County, Virginia, is desirous to update the Investment Policy Statement; and

WHEREAS, the Board of Directors of the James City Service Authority, James City County, Virginia, also desires to change investment managers and have the James City Service Authority added to the James City County's Investment Advisory Agreement with Public Financial Management.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the James City Service Authority, James City County, Virginia, hereby adopts the attached Investment Policy Statement and authorizes the General Manager of the James City Service Authority to sign such documents as required to change the investment manager from TRUSCO Capital Management to Public Financial Management to be effective December 15, 2003.

James City Service Authority



Statement of Investment Policy

Adopted November 25, 2003

James City Service Authority

Statement of Investment Policy

Purpose

The James City Service Authority ("the JCSA") is a public body politic and corporate of the Commonwealth of Virginia. The JCSA was created in 1969 by the James City County Board of Supervisors pursuant to the Virginia Water and Sewer Authorities Act (Code of Virginia, 1950, as amended). The JCSA's Board of Directors is appointed by the Board of Supervisors.

The purpose of this policy is to set forth the investment and operational policies for the management of public funds of the JCSA. These policies have been adopted by, and can be changed only by, the JCSA Board of Directors.

These policies are designed to ensure the prudent management of public funds, the availability of operating and capital funds when needed, and an investment return competitive with comparable funds and financial market indices.

It shall be the policy of the JCSA that all investments and investment practices meet or exceed all statutes governing the investment of public funds in Virginia and any investment restrictions imposed by bond covenants. Further, accounting for the JCSA Portfolio shall be consistent with guidelines of the Governmental Accounting Standards Board (GASB).

Scope of the Investment Policy

This investment policy is a comprehensive one that governs the overall administration and investment management of those funds held in the JCSA's investment portfolio. This policy shall apply to such funds from the time of receipt until the time the funds ultimately leave the JCSA's accounts. These funds include, but are not limited to, all operating funds, debt service funds, and capital project funds ("the JCSA's Portfolio").

The monies of individual funds may be commingled for investment purposes. Investment income will be allocated to the various funds based on their respective participation and in accordance with generally accepted accounting principles.

The guidance set forth herein is to be strictly followed by all those responsible for any aspect of the management or administration of these funds.

Investment Objectives

The JCSA's Portfolio shall be managed to accomplish the following hierarchy of objectives:

1 - Preservation of Principal - The single most important objective of the JCSA's investment program is the preservation of principal of those funds within the portfolio.

2 - Maintenance of Liquidity - The portfolio shall be managed in such a manner that assures that funds are available as needed to meet those immediate and/or future operating requirements of the JCSA, including but not limited to payroll, accounts payable, capital projects, debt service and any other payments.

3 - Maximize Return - The portfolio shall be managed in such a fashion as to maximize the return on investments within the context and parameters set forth by Objectives 1 and 2 above.

Delegation of Authority

The Board of Directors is responsible for the adoption of the investment policy, and must approve any revisions or alterations made to the policy.

The Treasurer shall have responsibility for the operation of the investment program. The Treasurer shall establish written procedures for the operation of the investment program consistent with this investment policy. Procedures should include references to safekeeping, delivery vs. payment, investment accounting, repurchase agreements, wire transfer agreements, collateral/depository agreements and banking services contracts. The Treasurer is supported by an Assistant Treasurer who is assigned to the Department of Financial and Management Services, James City County.

The Treasurer may employ an Investment Manager to assist in managing some or all of the JCSA's Portfolio. Such Investment Manager must be registered under the Investment Advisors Act of 1940 or shall be exempt from registration.

No other person may engage in an investment transaction except as provided under the terms of this policy and the procedures established by the Treasurer.

Standard of Prudence

The standard of prudence to be applied to the investment of the JCSA's Portfolio shall be the "Prudent Investor" rule that states:

"Investments shall be made with judgment and care, under circumstances then prevailing which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived."

The Treasurer and other JCSA employees and officials involved in the investment process acting in accordance with the Code of Virginia, this policy and any other written procedures pertaining to the administration and management of the JCSA's Portfolio and who exercise the proper due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided that any negative deviations are reported in a timely fashion to the JCSA General Manager and that reasonable and prudent action is taken to control and prevent any further adverse developments. Furthermore, in accordance with Section 2.2-4410 et seq. of the Code of Virginia, the Treasurer shall not be liable for loss of public money due to the default, failure or insolvency of a depository.

Ethics and Conflict of Interest

The State and Local Government Conflict of Interests Act governs officers and employees, including those involved in the JCSA's investment process. Specifically, Code of Virginia Section 2.2-3103 (5) and (6) of the Act provide that no officer or employee shall:

- 1) accept any money, loan, gift, favor, service, or business or professional opportunity that reasonably tends to influence him in the performance of his official duties; or
- 2) accept any business or professional opportunity when he knows there is a reasonable likelihood that the opportunity is being afforded to influence him in the performance of his official duties.

Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with the proper execution and management of the investment program, or that could impair their ability to make impartial decisions. Employees and investment officials shall disclose any material interests in financial institutions with which they conduct business. They shall further disclose any personal financial/investment positions that could be related to the performance of the investment portfolio. Employees and officers shall refrain from undertaking personal investment transactions with the same individual with whom business is conducted on behalf of the Treasurer.

Authorized Investments

In accordance with Sections 2.2-4501 through 2.2-4510 of the Code of Virginia and other applicable law, the JCSA shall be permitted to invest in any of the following securities.

- A) U.S. Government Obligations.** The following securities issued by the United States Government or its Agencies;
- 1) Stocks, bonds, treasury notes, and other evidences of indebtedness of the United States, including:
 - a) the guaranteed portion of any loan guaranteed by the Small Business Administration,
 - b) any agency of the United States government, and
 - c) those unconditionally guaranteed as to the payment of principal and interest by the United States;
 - 2) bonds of the District of Columbia;

- 3) bonds and notes of the Federal National Mortgage Association and the Federal Home Loan Banks;
- 4) bonds, debentures or other similar obligations of Federal land banks, Federal intermediate credit banks, or banks of cooperatives, issued pursuant to acts of Congress; and
- 5) obligations issued by the United States Postal Service when principal and interest thereon is guaranteed by the government of the United States.

U.S. Government obligations shall be limited to a maximum maturity of five (5) years at the time of purchase.

B) Repurchase Agreements. Contracts for the present purchase and subsequent resale at a specified time in the future of specific securities at specified prices at a price differential representing the interest income to be earned by the JCSA. Such contracts shall be invested in only if the following conditions are met:

- 1) the repurchase agreement has a term to maturity of no greater than ninety (90) days;
- 2) the contract is fully secured by deliverable U.S. Government obligations as described in (A) above (without limit to maturity), having a market value at all times of at least one hundred two percent (102%) of the amount of the contract;
- 3) a master repurchase agreement or specific written, repurchase agreement governs the transaction;
- 4) the securities are held free and clear of any lien by a independent third party custodian acting solely as agent for the JCSA, provided such third party is not the seller under the repurchase agreement and is a qualified public depository as defined in Section 2.2-4400 et seq. of the Code of Virginia;
- 5) a perfected first security interest under the Uniform Commercial Code in accordance with book entry procedures prescribed at 31 C.F.R. 306.1 et seq. or 31 C.F.R. 350.0 et seq. in such securities is created for the benefit of the JCSA;
- 6) for repurchase agreements with terms to maturity of greater than one (1) day, the JCSA will value the collateral securities continuously and require that if additional collateral is required then that collateral must be delivered within one business day (if a collateral deficiency is not corrected within this time frame, the collateral securities will be liquidated.);
- 7) the counterparty is a:
 - a) primary government securities dealers who report daily to the Federal Reserve Bank of New York, or
 - b) a bank, savings and loan association or diversified securities broker-dealer having \$5 billion in assets and \$500 million in capital and subject to regulation of capital standards by any state or federal regulatory agency; and
- 8) the counterparty meets the following criteria:
 - a) have long-term credit rating of at least "AA" by Standard & Poor's or "Aa" by Moody's Investors Services,
 - b) have been in operation for at least 5 years, and
 - c) be reputable among market participants.

C) Commercial paper. Unsecured short-term debt of U.S. corporations may be purchased if the following conditions are met:

- 1) the maturity is no greater than two hundred-seventy days (270) days;
- 2) no more than thirty-five percent (35%) of the total funds available for investment (based on book value on the date of acquisition) may be invested in commercial paper;
- 3) the amount invested in any single issuing corporation will not exceed five percent (5%) of the total funds available for investment (based on book value on the date of acquisition);
- 4) the issuing corporation, or its guarantor, has a net worth of at least \$50 million;
- 5) the net income of the issuing corporation, or its guarantor, has averaged \$3 million per year for the previous five years; and
- 6) the issuing corporation, or its guarantor, has a short-term debt rating of no less than "A-1" (or its equivalent) by at least two of the following; Moody's Investors Service, Standard & Poor's, Fitch Investor's Service and Duff and Phelps.

- D) Bankers' acceptances** issued by a domestic bank or a federally chartered domestic office of a foreign bank, which are eligible for purchase by the Federal Reserve System may be purchased if the following conditions are met:
- 1) the maturity is no greater than two hundred-seventy days (270) days;
 - 2) the short-term paper of which is rated not lower than P-1 by Moody's Investors Services and A-1 Standard & Poor's Corporation;
 - 3) no more than forty percent (40%) of the total funds available for investment (based on book value on the date of acquisition) may be invested in bankers' acceptances; and
 - 4) the amount invested in any single bank will not exceed five percent (5%) of the total funds available for investment (based on book value on the date of acquisition).
- E) Corporate Notes** issued by corporations organized and operating within the United States or by depository institutions licensed by the United States or any state and operating within the United States which meet the following requirements:
- 1) the maturity is no greater than five (5) years at the time of purchase;
 - 2) has a minimum "Aa" long term debt rating by Moody's Investors Service and a minimum "AA" long term debt rating by Standard & Poor's; and
 - 3) the amount invested in any single issuing corporation will not exceed five percent (5%) of the total funds available for investment (based on book value on the date of acquisition).
- F) Municipal Obligations.** Bonds, notes and other evidences of indebtedness of the Commonwealth of Virginia, or of any county, city, town, district, authority or public body of the Commonwealth of Virginia upon which there is no default that meet the following criteria:
- 1) have a final maturity on the date of investment not to exceed five (5) years.
 - 2) rated in either of the two highest rating categories by a nationally recognized rating agency; and
- G) Negotiable Certificates of Deposit and Bank Deposit Notes** of domestic banks and domestic offices of foreign banks with:
- 1) a rating of at least A-1 by Standard & Poor's and P-1 by Moody's Investor Service, Inc., for maturities of one year or less;
 - 2) and a rating of at least "AA" by Standard & Poor's and "Aa" by Moody's Investor Service for maturities over one year and not exceeding five years.
- H) State Pool.** The pooled investment fund (known as the Virginia Local Government Investment Pool or "LGIP") as provided for in Section 2.2-4600 et seq. of the Code of Virginia.
- I) Registered Investment Companies (Mutual Funds.)** Shares in open-end investment funds provided such funds are registered under the Federal Investment Company Act of 1940, invest exclusively in the securities permitted under this investment policy, provided that the fund is rated "AAM" or "AAM-G" or better by Standard & Poor's Corporation, or equivalent by other rating agencies. The fund must also be properly registered for sale under the Securities Act (Section 13.1-501 et seq.) of the Code of Virginia.

Bank Deposits

Certificates of deposit and other evidences of deposit in any national banking association, Federal Savings and Loan Association or Federal Savings Bank located in Virginia and any bank, trust company or savings institutions organized under Virginia law are permitted by Section 2.2-4401 et seq. of the Code of Virginia. The JCSA will maintain bank deposits meeting the following requirements:

- 1) the maturity is no greater than one (1) year at the time of purchase;
- 2) certificates of deposit will be placed directly with depository institutions (no third parties or money brokers will be used);
- 3) deposits will be secured in accordance with the Virginia Security for Public Deposits Act, (Section 2.2-4400 et seq.) of the Code of Virginia that requires:

- a) collateralization on all deposits of JCSA funds in excess of the amount protected by Federal deposit insurance, and
- b) collateralization with (i) U.S. Government obligations and securities unconditionally guaranteed as to the payment of principal and interest by the United States, or any Agency thereof, or (ii) municipal bonds of the Commonwealth of Virginia or any political subdivision of the Commonwealth of Virginia that meets the minimum criteria established in this Policy for direct investment.

Portfolio Diversification

The JCSA's Portfolio shall be diversified by security type and institution. The maximum percentage of the portfolio (book value at the date of acquisition) permitted in each eligible security is as follows:

U.S. Government Obligations	100% maximum
Registered Money Market Mutual Funds	100% maximum
State of Virginia LGIP	50% maximum
Repurchase Agreements	50% maximum
Bankers' Acceptances	40% maximum
Commercial Paper	35% maximum
Negotiable Certificates of Deposit/Bank Notes	20% maximum
Municipal Obligations	20% maximum
Corporate Notes	15% maximum
Bank Deposits	25% maximum

The combined amount of bankers' acceptances, commercial paper and corporate notes shall not exceed fifty percent (50%) of the total book value of the portfolio at the date of acquisition.

The JCSA's Portfolio will be further diversified to limit the exposure to any one issuer. - No more than 5% of the JCSA's Portfolio will be invested in the securities of any single issuer with following exceptions

U.S. Treasury	100% maximum
Each Money Market Mutual Fund	50% maximum
Each Federal Agency	35% maximum
Each Repurchase Agreement Counterparty	25% maximum

Maximum Maturity

Maintenance of adequate liquidity to meet the cash flow needs of the JCSA is essential. Accordingly, the portfolio will be structured in a manner that ensures sufficient cash is available to meet anticipated liquidity needs. Selection of investment maturities must be consistent with the cash requirements of the JCSA in order to avoid the forced sale of securities prior to maturity.

For purposes of this Investment Policy, assets of the JCSA shall be segregated into three categories based on expected liquidity needs and purposes — short-term operating funds, the core portfolio and bond proceeds.

Short-Term Operating Funds. Assets categorized as short-term funds will be invested in permitted investments maturing in twelve (12) months or less. The average weighted maturity of the short-term assets will not exceed 180 days. Because of inherent difficulties in accurately forecasting cash flow requirements, a portion of the portfolio will be continuously invested in readily available funds such as money market mutual funds or overnight repurchase agreements to ensure that appropriate liquidity is maintained to meet ongoing obligations.

Core Portfolio. The operating fund core portfolio will be invested in permitted investments with a stated maturity of no more than 5 years from the date of purchase. To control the volatility of the core portfolio, the Treasurer will determine a duration target, not to exceed three years.

Bond Proceeds. Proceeds from the sale of bonds will be invested in compliance with the specific requirements of the bond covenants without further restriction as to the maximum term to maturity of securities purchased. However, in no case will bond proceeds be invested in securities with a term to maturity that exceeds the expected disbursement date of those funds.

Reserve funds and other funds with longer-term investment horizons may be invested in securities exceeding five (5) years if the maturity of such investment is made to coincide as nearly as practicable with the expected use of funds. The intent to invest in securities with longer maturities shall be disclosed in writing to the Board of Directors.

Prohibited Investments and Investment Practices

The JCSA is prohibited from:

- 1) Investment in reverse repurchase agreements;
- 2) Short sales (selling a specific security before it has been legally purchased);
- 3) Borrowing funds for the sole purpose of reinvesting the proceeds of such borrowing;
- 4) Investment in complex derivatives such as range notes, dual index notes, inverse floating rate notes and leveraged notes, or notes linked to lagging indices or to long-term indices.
- 5) Investing in any security not specifically permitted by this Policy.

Selection, Approval of Brokers, Qualified Financial Institutions

The Treasurer and/or the JCSA's Investment Manager shall maintain a list of financial institutions and broker/dealers that are approved for investment purposes ("Qualified Institutions"). Only firms meeting the following requirements will be eligible to serve as Qualified Institutions:

- 1) "primary" dealers and regional dealers that qualify under Securities and Exchange Commission Rule 15C3-1 (uniform net capital rule);
- 2) capital of no less than \$10,000,000;
- 3) registered as a dealer under the Securities Exchange Act of 1934;
- 4) member of the National Association of Dealers (NASD);
- 5) registered to sell securities in Virginia; and
- 6) the firm and assigned broker have been engaged in the business of effecting transactions in U.S. government and agency obligations for at least five (5) consecutive years.

All brokers, dealers and other financial institutions deemed to be Qualified Institutions shall be provided with current copies of the JCSA's Investment Policy. A current audited financial statement is required to be on file for each financial institution and broker/dealer with which the JCSA transacts business.

Competitive Selection of Investment Instruments

It will be the policy of the JCSA to transact all securities purchase/sales only with Qualified Institutions through a formal and competitive process requiring the solicitation and evaluation of at least three bids/offers. The JCSA will accept the offer which (a) the highest rate of return within the maturity required; and (b) optimizes the investment objective of the overall portfolio. When selling a security, the JCSA will select the bid that generates the highest sale price.

Primary fixed price federal agency offerings may be purchased from the list of Qualified Institutions without competitive solicitation if it is determined that no agency obligations meeting the JCSA's requirements are available in the secondary market at a higher yield.

Investment of Bond Proceeds

The JCSA intends to comply with all applicable sections of the Internal Revenue Code of 1986, Arbitrage Rebate Regulations and bond covenants with regard to the investment of bond proceeds. Accounting records will be maintained in a form and for a period of time sufficient to document compliance with these regulations.

Sinking fund investments will be limited to those securities authorized by Section 2.2-4500 et seq. of the Code of Virginia.

Safekeeping and Custody

All investment securities purchased by the JCSA or held as collateral on deposits or investments shall be held by the JCSA or by a third-party custodial agent who may not otherwise be a counterparty to the investment transaction.

All securities in the JCSA's Portfolio shall be held in the name of the JCSA and will be free and clear of any lien. Further, all investment transactions will be conducted on a delivery-vs.-payment basis. The custodial agent shall issue a safekeeping receipt to the JCSA listing the specific instrument, rate, maturity and other pertinent information. On a monthly basis, the custodial agent will also provide reports that list all securities held for the JCSA, the book value of holdings and the market value as of month-end.

Appropriate JCSA officials and representatives of the custodial agent responsible for, or in any manner involved with, the safekeeping and custody process of the JCSA shall be bonded in such a fashion as to protect the JCSA from losses from malfeasance and misfeasance.

Performance Standards

The investment portfolio shall be designed and managed with the objective of obtaining a market rate of return throughout budgetary and economic cycles, commensurate with the investment risk constraints and cash flow needs of the JCSA. Short-term funds and other funds that must maintain a high degree of liquidity will be compared to the return on the three-month U. S. Treasury Bill. Medium term investments and other funds that have a longer-term investment horizon will be compared to an index of U. S. Treasury securities having a similar duration or other appropriate benchmark.

Reporting

The Treasurer or Investment Manager shall prepare an investment report not less than monthly. This report shall include: (i) a listing of the existing portfolio in terms of investment securities, amortized book value, maturity date, yield-on-cost, market value and other features deemed relevant and (ii) a listing of all transactions executed during the month.

The Treasurer or Investment Manager shall prepare a "Quarterly Investment Report" that summarizes (i) recent market conditions, economic developments and anticipated investment conditions, (ii) the investment strategies employed in the most recent quarter, (iii) a description of all securities held in investment portfolios at month-end, (iv) the total rate of return for the quarter and year-to-date versus appropriate benchmarks, and (v) any areas of policy concern warranting possible revisions to current or planned investment strategies. The market values presented in these reports will be consistent with accounting guidelines in GASB Statement 31 pertaining to the valuation of investments and the treatment of unrealized gains/losses.

The quarterly report will also include a statement that the investment of the JCSEA's Portfolio is in compliance with this Policy and any applicable bond resolutions.

Investment Policy Adoption

This policy is adopted by the Board of Directors of the James City Service Authority this 25th day of November, 2003. Insert Statement of Investment Policy

D. BOARD REQUESTS AND DIRECTIVES - None

E. ADJOURNMENT

Mr. Harrison made a motion to adjourn.

The motion passed by a unanimous voice vote.

Mr. Brown adjourned the Board at 8:03 p.m.

Sanford B. Wanner
Secretary to the Board

AT A WORK SESSION OF THE BOARD OF DIRECTORS OF THE JAMES CITY SERVICE AUTHORITY, JAMES CITY COUNTY, VIRGINIA, HELD ON THE 16TH DAY OF DECEMBER 2003, AT 4:00 P.M. IN THE COUNTY GOVERNMENT CENTER BOARD ROOM, 101 MOUNTS BAY ROAD, JAMES CITY COUNTY, VIRGINIA.

A. ROLL CALL

Michael J. Brown, Chairman
John J. McGlennon, Vice Chairman
Jay T. Harrison, Sr., Arrived at 4:35 p.m.
James G. Kennedy, Absent
Bruce C. Goodson

Sanford B. Wanner, Secretary
Frank M. Morton, III, County Attorney
Larry M. Foster, General Manager

B. BOARD CONSIDERATION

1. Water and Sewer Rate Study

Mr. Larry M. Foster, General Manager of the James City Service Authority, presented an overview of the history of water and sewer rates in the County and introduced Mr. Ed Donohue of Municipal & Financial Services Group (MFSG).

Mr. Donohue presented an overview of the draft report on the James City Service Authority Water and Sewer Utilities Cost of Service/Rate Study conducted by MFSG.

The Board, Mr. Donohue, and staff discussed the proposed financial reserve and its benefits; possible alternatives in rate and facility charges, disadvantages of setting a minimum billing rate, sewer rates, and impact of weather on the recommended rate structure.

The Board requested anticipated impacts on the budget for maintaining the first tier rates and increasing the second tier rates, and anticipated impacts on the budget for maintaining the tier rates at the current levels.

2. Independent Water System Rates

Mr. Donohue provided the Board with an overview of the basis and background for the cost of service and rate study for independent systems, and an overview of the cost recovery alternatives for independent systems.

The Board, Mr. Donohue, and staff discussed the disadvantages of separate user rates for each independent service areas, and a "Rate Equalization Fund."

At 5:04 p.m., the Board paused while the James City County Board of Supervisors convened.

The Board and staff discussed the advantages and disadvantages of the County's policy regarding the number of dwelling units per subdivision outside the Primary Service Area (PSA), fiscal impacts to the independent well or water systems should the Board change its policy regarding the PSA boundary lines, and opportunity for the Board of Supervisors and Board of Directors to hold work sessions to further discuss the County's policy regarding independent well or water systems, the PSA, and the Subdivision Ordinance.

C. ADJOURN

Mr. Harrison made a motion to adjourn the Board of Directors.

On a roll call vote, the vote was: AYE: Harrison, McGlennon, Goodson, Brown (4). ABSENT: Kennedy (1).

At 5:29 p.m., Mr. Brown adjourned the Board of Directors until 4 p.m. on January 5, 2004.

Sanford B. Wanner
Secretary to the Board

MEMORANDUM

DATE: January 13, 2004

TO: The Board of Directors

FROM: Larry M. Foster, General Manager, James City Service Authority

SUBJECT: Setting a Public Hearing - Amendment to the Regulations Governing Utility Service - Establishment of Rate Equalization Fund

Staff requests the Board of Directors set a Public Hearing for March 23, 2004, on a proposed Rate Equalization Fund for development of new independent water systems. At a Work Session held on December 16, 2003, two recommendations were presented with a Cost of Service Study for Independent Water Systems. This Study concluded that:

- The establishment of separate rates for customers served by the independent systems would have no material impact upon the Primary Service Area customers, but would have a major impact (increase) on bills of the customers served by the independent systems.
- The administration and maintenance of independent system rates would create an additional administrative burden for the Customer Service/Billing Department.
- A simple means of eliminating the cost differences for future independent water systems is to establish a "Rate Equalization Fund" to be funded by: 1) the developer when the lots are recorded at \$4,000 per lot; or 2) lien placed on the lot when it is recorded and collected when the lot is sold.

As a result of the findings and conclusions presented above, two recommendations were made as follows:

- Maintain the current practice of using a common rate structure for all James City Service Authority (JCSA) customers.
- For new independent water systems, establish a "Rate Equalization Fund" by charging a one-time "upfront" \$4,000 payment for all new lots established to be paid by the developer when the lot is sold - payment will be secured by a lien.

Notice of the March 23, 2004, Public Hearing will be advertised on January 22, 2004, and March 11, 2004. This Public Hearing is in accordance with Section 15.2-5136 of the Code of Virginia, which requires a 60-day notice for water-related rate changes.

The proposed change to the Regulations Governing Utility Service is listed below:

The developer of any Independent Water System constructed after April 1, 2004, in accordance with the provisions of Section 17-57, Water Facilities, of the Subdivision Ordinance is required to place a \$4,000 lien payable to the James City Service Authority on each parcel created by the subdivision. As lots are sold, the monies collected will be placed in a restricted reserve account that will be invested in accordance with the JCSA's investment strategy. The proceeds will be used to offset the costs of operating the Independent Water System as the need arises. The liens will be released on parcels for which the liens have not been collected should the Independent Water System ever be connected to the Central Water system. Any restricted reserve account fund balance remaining shall be transferred to the General Operating Fund Account at the time of connection to the Central Water System.

Staff recommends approval of the attached resolution to set the Public Hearing for March 23, 2004.

Larry M. Foster

LMF/gs
indepwtr.mem

Attachments

RESOLUTION

SETTING A PUBLIC HEARING - AMENDMENT TO THE REGULATIONS GOVERNING

UTILITY SERVICE - ESTABLISHMENT OF RATE EQUALIZATION FUND

WHEREAS, the Board of Directors of the James City Service Authority desires to set a public hearing to discuss a proposed amendment to the Regulations Governing Utility Service by establishing a Rate Equalization Fund.

NOW, THEREFORE BE IT RESOLVED by the Board of Directors of the James City Service Authority, James City County, Virginia, will conduct a public hearing on March 23, 2004, to receive public comment on a proposed amendment to Section 29, Extension and Expansion of Authority Facilities, Regulations Governing Utility Service by adding language establishing a Rate Equalizations Fund, which is summarized below, which will become effective April 1, 2004, if adopted.

The developer of any Independent Water System constructed after April 1, 2004, in accordance with the provisions of Section 17-57, Water Facilities, of the Subdivision Ordinance is required to place a \$4,000 lien payable to the James City Service Authority on each parcel created by the subdivision. As lots are sold, the monies collected will be placed in a restricted reserve account that will be invested in accordance with the JCSA's investment strategy. The proceeds will be used to offset the costs of operating the Independent Water System as the need arises. The liens will be released on parcels for which the liens have not been collected should the Independent Water System ever be connected to the Central Water system. Any restricted reserve account fund balance remaining shall be transferred to the General Operating Fund Account at the time of connection to the Central Water System.

BE IT FURTHER RESOLVED, that the complete proposed amendments be made part of this resolution.

Chairman, Board of Directors

ATTEST:

Sanford B. Wanner
Secretary to the Board

Adopted by the Board of Directors of the James City Service Authority, James City County, Virginia, this 13th day of January, 2004.

NOTICE OF PUBLIC HEARING

UTILITY RATES

The Board of Directors of the James City Service Authority will hold a public hearing on March 23, 2004, at 7:00 p.m., in the Building F Board Room, County Government Center, 101 Mounts Bay Road, James City County, Virginia, to receive public comment on the following proposed amendment to the Regulations Governing Utility Service:

The developer of any Independent Water System constructed after April 1, 2004, in accordance with the provisions of Section 17-57, Water Facilities, of the Subdivision Ordinance is required to place a \$4,000 lien payable to the James City Service Authority on each parcel created by the subdivision. As lots are sold, the monies collected will be placed in a restricted reserve account that will be invested in accordance with the JCSA's investment strategy. The proceeds will be used to offset the costs of operating the Independent Water System as the need arises. The liens will be released on parcels for which the liens have not been collected should the Independent Water System ever be connected to the Central Water system. Any restricted reserve account fund balance remaining shall be transferred to the General Operating Fund Account at the time of connection to the Central Water System.

Public comments are invited at the scheduled public hearing. All interested parties are invited to attend. Comments, in writing, may be addressed to General Manager, James City Service Authority, P.O. Box 8784, Williamsburg, VA 23185.

The proposed change to the Regulations Governing Utility Service is are proposed to be implemented on April 1, 2004.

Larry M. Foster
General Manager
James City Service Authority

Daily Press - Display February 5, 2004, and April 8, 2004
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